INDUSTRY PUBLIC UTILITIES COMMISSION CITY OF INDUSTRY



SPECIAL MEETING AGENDA
JUNE 8, 2017 9:00 A.M.
(Immediately following the conclusion of the
City Council Meeting)



President Mark D. Radecki Commissioner Abraham N. Cruz Commissioner Roy Haber, III Commissioner Cory C. Moss Commissioner Newell W. Ruggles

Location: City Council Chamber, 15651 East Stafford Street, City of Industry, California

Addressing the Commission:

- Agenda Items: Members of the public may address the Commission on any matter listed on the Agenda. Anyone wishing to speak to the Commission is asked to complete a Speaker's Card which can be found at the back of the room and at the podium. The completed form should be submitted to the City Clerk prior to the Agenda item being called and prior to the individual being heard by the Commission.
- Public Comments (Agenda Items Only): During public comments, if you wish to address the Commission during this Special Meeting, under Government Code Section 54954.3(a), you may only address the Commission concerning any item that has been described in the notice for the Special Meeting.

Americans with Disabilities Act:

In compliance with the ADA, if you need special assistance to participate in any City meeting (including assisted listening devices), please contact the City Clerk's Office (626) 333-2211. Notification of at least 48 hours prior to the meeting will assist staff in assuring that reasonable arrangements can be made to provide accessibility to the meeting.

Agendas and other writings:

- In compliance with SB 343, staff reports and other public records permissible for disclosure related to open session agenda items are available at City Hall, 15625 East Stafford Street, Suite 100, City of Industry, California, at the office of the City Clerk during regular business hours, Monday through Friday 9:00 a.m. to 5:00 p.m. Any person with a question concerning any agenda item may call the City Clerk's Office at (626) 333-2211.
- 1. Call to Order
- Flag Salute
- 3. Roll Call
- 4. Public Comments

5. **ACTION ITEMS**

- 5.1 Consideration of the City's Fiscal Year 2017-18 proposed Operating Budget and Fiscal year 2017-18 Proposed Capital Improvement Program Budget.
 - a. Consideration of Resolution No. IPUC 2017-02 A JOINT RESOLUTION OF THE CITY COUNCIL OF THE CITY OF INDUSTRY, CALIFORNIA, THE SUCCESSOR AGENCY TO THE INDUSTRY URBAN-DEVELOPMENT AGENCY, THE INDUSTRY PUBLIC FACILITIES AUTHORITY, AND THE INDUSTRY PUBLIC UTILITIES COMMISSION APPROVING AND ADOPTING THE CITY'S FISCAL YEAR 2017-18 PROPOSED OPERATING BUDGET AND FISCAL YEAR 2017-18 PROPOSED CAPITAL IMPROVEMENT PROGRAM BUDGET

RECOMMENDED ACTION: Adopt Resolution No. IPUC 2017-02.

6. Adjournment. Next regular meeting: Thursday, June 15, 2017 at 9:00 a.m.



CITY OF INDUSTRY

Incorporated June 18, 1957

MEMORANDUM

TO:

Honorable Mayor/Chairman Radecki and City Council Members/Board

Members

FROM:

Paul J. Philips, City Manager

STAFF:

Susan Paragas, Director of Finance

Steven Avalos, Finance Manager

DATE:

June 8, 2017

SUBJECT: Consideration to approve the following resolutions and ordinance:

- "Joint Resolution 2017-20 of the City Council of the City of Industry, California, the Successor Agency to the Industry Urban-Development Agency, the Public Facilities Authority, and Industry Public Utilities Commission Approving and Adopting the City's Fiscal Year 2017-18 Proposed Operating Budget and Fiscal Year 2017-18 Proposed Capital Improvement Program Budget"
- "Resolution 2017-21 of the City Council of the City of Industry, California Adopting Salary Range Schedules for City Employees and Officers for Fiscal Year 2017-2018"
- "Ordinance No. 801 An Ordinance of the City Council of the City of Industry, California, Approving an Adjustment to the Compensation for the Members of the City Council and Repealing Ordinance No. 720."

BACKGROUND

In Fiscal Year 2016-17 ("FY 17"), the City of Industry ("City") undertook several significant changes to its operations, which included: restructuring the organization, implementing several new financial controls and procedures, and made several administrative reforms in response to the State Controller's Office Review Report ("SCO Report"). While there was much accomplished in FY 17, one important change implemented in FY 17 was the establishment of a new, formal budget process that entailed a collaborative, Citywide approach in which all departments participated in developing their budgets. A new budget policy, called a "Zero-Based Budget" was also implemented, which aligns the budgets of the City's planned operations and services for the fiscal year to projected "realistic" costs of providing those services to the community.

The FY 2017-18 ("FY 18") Proposed Operating Budget was once again a collaborative, Citywide process, in which all departments assisted in developing their budgets. The FY 18 Budget Process formally began in March 2017, in which the Finance Department ("Finance") prepared and distributed all budget instructions and budget forms to all departments. Departments were then required to submit their budget requests by April 2017, in which Finance performed a thorough review of all budget requests. In May 2017, Finance reviewed all department budget requests with the Director of Development Services & Administration and City Manager in order to present a balanced budget for Council's consideration to adopt by June 8, 2017.

Like FY 17, the FY 18 Proposed Budget was also developed under the "Zero-Based Budget" policy approach. However, unlike FY 17, which largely focused on organizational changes and reforms in response to the SCO Report, the FY 18 Proposed Budget reflects the City Council's vision, commitment, and business plan to: operating the City in line with standard city business practices, governmental & fiscal transparency, and planning for the "now" and "future" in leading the City to continue and grow its presence as the economic and employment standard bearer in the region.

As customary with many cities alike, the FY 18 Proposed Budget Report will mainly focus on the General Fund, as this is the City's primary operating fund that supports traditional municipal services, and the Capital Improvement Program ("CIP") Fund, which serves as the City's primary fund that supports its capital assets and infrastructure improvement projects.

DISCUSSION

FY 18 Proposed Citywide Budget - All Funds

The FY 18 Proposed Citywide Budget across all City funds totals \$193.3 million, and is supported by \$204.5 million in revenues, and will achieve an operating surplus across all City funds. An overview of the City's major funds are listed below.

	VII City Fund			
	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Amended	FY 17/18 Proposed
General Fund	\$45.5	\$37.1	\$43.5	\$49.1
Industry Public Utilities Commission ("IPUC")	6.3	5.7	9.6	10.4
Debt Services Fund ("IPFA")	134.1	37.0	128.7	126.9
Other Funds	3.8	8.4	3.7	6.9
City Funds Totals	\$189.7	\$88.2	\$185.5	\$193.3
CIP Program	\$6.8	\$11.8	\$14.8	\$45.6
CIP Program Totals	\$6.8	\$11.8	\$14.8	\$45.6

	All City Funds Bu)	
	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Amended	FY 17/18 Proposed
Successor Agency ("SA")	\$142.0	\$52.7	\$239.0	\$177.7
Successor Agency Totals	\$142.0	\$52.7	\$239.0	\$177.7

In FY 18, the IPUC Budget will total \$10.4 million and the City's Public Facilities Authority Budget ("IPFA"), or Debt Services, will total \$126.9 million. The CIP Budget and SA Budget are treated as non-Citywide operations and will be discussed separately in this report as well.

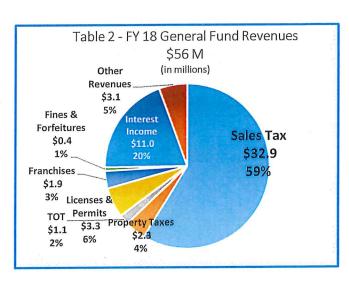
General Fund

The General Fund is a majority of cities' primary operating fund that supports traditional municipal services, such as public safety, landscape and street maintenance services, and engineering services. When cities refer to its fiscal condition, they generally refer to the General Fund, which is the primary budget for core operations and municipal services provided to its residents and community.

The FY 18 Proposed Operating Budget for the General Fund totals \$46.5 million in expenditures and will be supported by \$56.0 million in revenues. Due to the City's strong financials and revenue base, the City is projected to have a \$9.5 million operating surplus in FY 18. The City will also utilize its reserve levels to support most of its non-operational obligations, such as debt service, and non-recurring (or one-time) costs, such as purchases of vehicles. For FY 18, the non-operating budget will impact the General Fund's reserves by \$32.0 million. Outlined below is an overview of the City's revenue base, expenditures, and overview of its budget highlights for FY 18.

Revenues

The City continues to have a solid and robust revenue base, which serves as the foundation for its economic viability and stable economy in the region over the last several years. Unlike other cities, the City greatly benefits from its strong economic industries, as revenues generated from sales taxes account for over 60% of all General Fund revenues primarily from its auto, commercial, manufacturing, and consumer retail industries.



Sales Tax – In FY 18, Sales Tax revenues are anticipated to increase by \$1.2 M (or 3.8%) from \$31.7 million in FY 17 to \$32.9 million in FY 18. This is partly attributed to the conclusion of an annual tax rebate for one of its large commercial retailers. However, the City's sales and use tax revenues continue to grow and are anticipated to increase by 3.1% in FY 18 which is a positive sign for the City and the overall economy. Despite losing two major commercial retailers in FY 16, the City's sales tax base is strong and continues to trend upwards closer to pre-recession levels.

Property Taxes & Other Taxes – The City's other major revenues in its tax base are Property Tax and Transient Occupancy Taxes ("TOT"). Property Tax revenues move in line with assessed values of all City properties and are restricted to an annual maximum 2%increase in assessed value. The City's TOT tax rate is 10% and reflects revenues generated from its lone hotel property, the Pacific Palms Resort at Industry Hills. Property Taxes and TOT revenues continue to be a consistent revenue source for the City and are projected to grow in line with Los Angeles County trends, as well as other cities in the region.

Lease Income – In FY 17, the City purchased several properties from the Successor Agency ("SA") to the former Industry redevelopment agency. Some of the properties purchased by the City include the properties leased by businesses such as Best Buy, Bank of America, and One West Bank. As a result, and due to the City's continued investment and strategic purchases of several Successor Agency properties, revenue for the General Fund will increase by \$1.8 million from FY 16 levels.

Expenditures

In FY 18, General Fund expenditures will total \$49.1 million, which represents a \$5.7 million (or 13%) increase from the FY 17 amended budget levels. In FY 17, the City restructured the organization and formed new departments. Outlined below is a full comparison for all departments from last fiscal year to the new fiscal year proposed budget.

	neral Fund Exp gures in Millions	enditures	
	FY 16/17 Adopted	FY 16/17 Amended	FY 17/18 Proposed
Administrative Services	\$7.9	\$8.3	\$9.8
Financial Services	2.9	2.9	3.0
Development Services	26.0	28.6	31.8
Community Support & Regional Improvements	3.6	3.6	4.5
Grand Totals:	\$40.3	\$43.4	\$49.1

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As prefaced earlier, the FY 18 Proposed Budget was developed under a "Zero-Based" budget approach, which sets forth realistic budget levels for the City's planned operations and services to its community in FY 18. But also, this budget represents the City's operational plan for now and the future, and includes several enhancements to existing and new service levels. The City will also achieve significant savings to the General Fund in FY 18, which will help offset some of the budget and service enhancements.

In addition, FY 18 represents a significant year and milestone for the City: the celebration of its 60th anniversary of incorporation as a city. The FY 18 Budget reflects this year-long celebration commemorating the City and all its accomplishments to the region, as well as other program enhancements.

A summary of all the major budget highlights for FY 18 are provided below.

- Significant Savings Due to the City's Change in Employee Health Plan Benefits In FY 17, the City Council approved several changes to the City's employees' and retirees' benefit plans and switched to new health coverage providers for medical, dental, life insurance and vision. In FY 18, the City will experience a full year of these changes which will generate significant savings of \$1.6 million to the General Fund in FY 18.
- Significant Savings Due to the Reorganization of the Finance Department In FY 17, the City Council approved to form an in-house Finance Department in order to strengthen internal financial controls and reduce reliance on outside contracted financial services. In FY 18, the new Finance Department will be in place for the whole fiscal year, and yield the City significant savings of over \$600,000 annually.
- "One-Stop Shop" In FY 18, the City will be consolidating its Permitting, Plan Checking, & Building Code functions to form a "One-Stop Shop" to perform these functions at one central location in City Hall. Los Angeles County officials, and all contracted planning and engineering staff will perform these services at the newly renovated front-desk area in City Hall, which will be completed by July 2017. This will create greater efficiency in processing permits and fees through improved coordination and communication, as well as provide greater convenience to customers who will now identify the City as its service provider. In addition, this will improve revenue recovery opportunities for the City and improve fiscal controls over its development processes.
- New Fleet Management Fund In FY 18, the City will create a new fund, Fleet Management Fund, to consolidate all vehicle, fleet, and vehicle equipment acquisitions into one fund. This will also properly account for its fixed assets and better capture depreciation costs. In addition, the City will contribute \$50,000 annually to this fund's reserves in order to have sufficient funding available for vehicle replacement as well as emergency vehicle purchases that may occur in any fiscal year.

- Cost of Living Adjustment ("COLA") Salary Increase As a result of the many organizational changes and reforms implemented by the City in FY 17, COLA salary increases have not taken place in the past two years. As a result, the FY 18 Proposed Budget reflects a 4% COLA salary increase for all City employees and elected officials to compensate for the last two years. The 4% COLA was based on the last two years of the consumer price index increase (2% for each of the last two years). For the City Council Members, an ordinance will need to be approved, introduced and read twice for their COLA salary adjustment to take effect. The second reading will take place at the June 22, 2017 meeting.
- New Salary Range Schedule & Personnel Changes In FY 18, a new Employee Salary Range Schedule will be included with the adoption of the budget to appropriately classify employee positions in line with recognized governmental standards that are typical of surrounding cities. The new tiered levels provide professional growth opportunities within the range of classifications. The salary ranges for all classifications will also be updated to appropriately reflect proper scales that are more widely practiced in municipal government.

One new full-time position, a Project Coordinator, is recommended to be added that will assist in the facilities maintenance, project management and oversight of projects anticipated to break ground in FY 18. On a temporary, part-time position basis, a Human Resources Analyst is also being recommended to be added to assist with specialized human resources projects. To help offset these increases, the Proposed Budget also reflects the elimination of the following three (3) positions: two (2) vacant Administrative Analyst positions (Finance Department) and one vacant Utility Administrator position (IPUC) and the human resources professional services contract.

- New City Logo/Branding and New City Website In late FY 17, the City Council unveiled and approved the new City logo, new branding trademark of the City, and the redesign of the new City Website. The new logo was long overdue and greatly enhances the City's identity, branding and visibility to the community and the region. The new City Website will launch in June 2017, and will greatly improve government accessibility, media communications, and assist in enhancing the City's image and overall rebranding of the City as an economic engine in the region. The City's new branding trademark motto beginning in FY 18 will be: "Jobs, Enterprise, & Regional Infrastructure".
- Commemorating the City's "60th Anniversary" FY 18 represents a significant year and a historical milestone for the City. On June 18, 2017, the City will celebrate its 60th Anniversary of incorporation as a city. This is a remarkable milestone for the City as this anniversary provides an opportunity for the City to show its gratitude and appreciation by showcasing a series of signature anniversary events to its

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residents & neighboring communities. The Proposed Budget reflects two major signature events, the "Taste of the Town" and "Time Capsule" events, in partnership with Industry Manufacturers Council ("IMC") and Workman and Temple Homestead Museum. More signature events and partnerships with local communities will be added during the year in the year-long celebration commemorating the City's history, including a benefit concert at the end of the anniversary year to support the creation of youth music programs for the Sheriff's Youth Activities League.

Lastly, the FY 18 Proposed Budget includes the City's continued reforms and initiatives that were set forth in FY 17. In Administration, the City will continue to dedicate resources to support its legislative advocacy services, as well as its communications consultant services to effectively advocate on behalf of the City and advertise and promote the City on all its accomplishments and efforts.

In FY 18, Finance will undertake a major upgrade of its financial system, which is a significant IT project that will not only improve financial efficiencies, but also impact development services, planning, and code enforcement. Finance will continue to evaluate the current purchasing and financial policies, and solicit a citywide Fee Study.

In Development Services, the City will streamline its code enforcement operations with the addition of part-time code enforcement staff, continue to partner with the Sheriff's Department to dedicate special units to improve traffic, pedestrian, and bicycle safety, as well as ramp up its efforts on its CIP design, planning and project execution. Further, the initiation of the "One-Stop Shop" and Finance's financial system upgrade will link its permitting and all development fees to our financial system and greatly improve the permitting process.

Finally, the City will continue to provide charitable support to its neighboring communities and nonprofit organizations, such as the Sheriff's Youth Activities League ("YAL") and City of La Puente's 4th of July Celebration.

Capital Improvement Program ("CIP") Proposed Budget

The City continues to invest heavily into its assets, capital infrastructure, streets and roads, and large-scale regional improvements. The FY 18 Proposed CIP Budget will total \$45.6 million, and will primarily support construction of major grade separation projects and freeway improvements, street improvements, and major improvements to the City's Expo Center and City facilities. A summary of the major capital projects planned for FY 18 are outlined below.

"57/60 Confluence Project" – Continued improvements to this regionally critical interchange are currently in construction, or, will enter construction in the FY 18 budget year, including the improvement of the Grand Avenue freeway ramps by Caltrans and the construction of the Lemon Avenue freeway ramps by the Alameda Corridor East Construction Authority ("ACE"). This is a major regional infrastructure project, as it will not only benefit the City, but will have huge impacts on neighboring

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communities in Diamond Bar, Chino Hills, and the City of Walnut, as well as the thousands of commuters and patrons that travel this area on a daily basis.

- "Grade Separation Projects" Through its continued long-standing partnership with ACE, the City will invest close to \$6 million dollars in FY 18 as the Fairway Drive and Fullerton Road grade separation projects will continue construction. The Puente Avenue grade separation construction also continues, and the Turnbull Canyon grade separation will enter its design phase in FY 18.
- "Expo Center and other City Facility Improvements" The City is developing a
 master plan to address long-term deferred maintenance and capital improvements
 at the Expo Center, and all other City-owned properties, by reviewing the condition
 of all City assets to protect the its investments into the future, improving ADA
 compliance and accessibility for the disabled, and ensuring that all properties are
 building code compliant and integrate sustainable technologies.

Unlike FY 17, the City's CIP Fund will primarily be supported by \$200 million of available bond proceeds stemming from the \$250 million sales tax bond issuance in 2015, as well as other grants that have been awarded to the City, such as the Federal TIGER grant and local transportation grants. In years past, the CIP Program has been wholly supported by the General Fund. The City Council has already allocated approximately \$50 million from these bond proceeds to capital projects, and will continue to do so in FY 18. Utilizing these vital revenue resources will provide major relief and savings of \$30.7 million to the General Fund in FY 18.

Further, in FY 18, City staff and contractors will start the procurement of design firms for a number of critical capital projects, with the goal of completing environmental and design work in the next two years for construction of more than \$200 million worth of capital bond proceeds in the next five to seven years.

Industry Public Utilities Commission ("IPUC")

In FY 18, the IPUC will increase its proposed budget from \$9.6 million in FY 17 to \$10.4 million in FY 18. This is largely attributed to expansion of the City's electric utility operations and support of the Community Choice Aggregation ("CCA") program. The CCA program will strategically plan to identify opportunities for potential IPUC growth and financial expansion.

In addition, in FY 18, there will be several CIP projects administered by the IPUC. Some of the major projects include: solar panels and generator upgrades for the Civic Center and Expo Center facilities, purchase and LED conversion of City streetlights, and an initial conceptual feasibility analysis of a City internet utility.

To assist the IPUC in its expansion efforts, staff will be presenting a loan agreement between the General Fund and IPUC for Council's consideration in FY 18.

Successor Agency ("SA")

In FY 18, the FY 18 Proposed SA Budget will total \$177.7 million in expenditures and will be supported by Redevelopment Property Tax Trust Fund ("RPTTF") tax increment revenues, available bond proceeds, lease income from SA owned properties, and property sales. The FY 18 SA Budget was also developed in line with the State approved and submitted FY 2017-18 Recognized Obligation Payment Schedule ("ROPS") and will support major infrastructure projects in the region. Some of the major projects in the pipeline for FY 18 include the Industry Business Center, 57/60 Confluence Project, and Lemon Avenue off-ramp projects to name a few.

FISCAL IMPACT

The City of Industry's FY 2017-18 total Proposed Operating Budget will consist of \$204,493,569 in revenues and \$193,309,612 in expenditures. This Citywide total includes the budgets for the General Fund, IPFA, and IPUC and are outlined below

- The General Fund budget will total \$56,018,390 in revenues and \$49,078,290 in expenditures.
- The IPUC budget will total \$8,536,100 in revenues and \$10,375,401 in expenditures.
- The IPFA budget will total \$123,151,669 in revenues and \$126,939,521 in expenditures.

The FY 2017-18 Proposed CIP Program Budget will total of \$44,132,149 in revenues, which consist of \$30,675,569 in bond proceeds, \$12,431,580 in grant funds, and \$1,025,000 in General Fund support. FY 18 project expenditures will total \$45,621,724.

The FY 2017-18 Proposed SA Budget will total \$177,745,366 in expenditures and will be supported by \$65,411,960 in total revenues, which consist of RPTTF tax increment revenues and lease income from SA owned properties. Any expenditures above the revenues received will be supported by available bond proceeds and property sales.

The FY 2017-18 Proposed Budget document will be available on the City website and in hard copy at the City Clerk's Office at City Hall.

RECOMMENDATION

Staff recommends the City Council to adopt Resolution CC 2017-20 approving the City of Industry's FY 18 Proposed Operating Budget and FY 18 Proposed CIP Program Budget, and Resolution CC 2017-21 approving the new Salary Range Schedule for FY 18. In addition, staff recommends the City Council approve and ratify all City-affiliated

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entities' budgets, pending the approval of each respective commission or board respectively. Staff also recommends the City Council approve the first reading of Ordinance No. 801, approving an adjustment to the compensation of City Council Members.

Attachments:

- 1. Resolution CC 2017-20 Resolution Approving the FY 18 Operating Budget and FY 18 CIP Budget
- 2. Exhibit A FY 2017-18 Projected Fund Balances
- 3. Exhibit B FY 2017-18 Proposed Revenue Summaries
- 4. Exhibit C FY 2017-18 Proposed Expenditure Summaries
- 5. Exhibit D FY 2017-18 Proposed CIP Budget Project Summary
- Resolution CC 2017-21 Resolution Approving the Salary Range Schedule for City Employees and Elected Officials
- 7. Exhibit E City of Industry Salary Range Schedule for City Employees & City Elected Officials
- 8. Ordinance No. 801 First Reading to Approve an Adjustment to the Compensation to City Council's Salary

RESOLUTION NO. IPUC 2017-02

A JOINT RESOLUTION OF THE CITY COUNCIL OF THE CITY OF INDUSTRY, CALIFORNIA, THE SUCCESSOR AGENCY TO THE INDUSTRY URBAN-DEVELOPMENT AGENCY, THE INDUSTRY PUBLIC FACILITIES AUTHORITY, AND INDUSTRY PUBLIC UTILITIES COMMISSION APPROVING AND ADOPTING THE CITY'S FISCAL YEAR 2017-18 PROPOSED OPERATING BUDGET AND FISCAL YEAR 2017-18 PROPOSED CAPITAL IMPROVEMENT PROGRAM BUDGET

WHEREAS, the FY 2017-18 ("FY 18") Proposed Operating Budget was developed under the context of a "Zero-Based Budget" policy approach, which aligns the budgets of the City's planned operations and services for the fiscal year to projected "realistic" costs of providing those services to the community; and

WHEREAS, the FY 18 Budget Process was a collaborative, Citywide process in which all departments and affiliated City entities were responsible for developing and submitting their budgets; and

WHEREAS, the FY 18 Budget Process began in March 2017, in which the Finance Department ("Finance") prepared and distributed all budget instructions, budget forms, and capital project request forms to all departments; and

WHEREAS, Departments submitted their budget proposals and capital budget requests to Finance by April 2017, in which Finance proceeded to perform a thorough review of all budget requests; and

WHEREAS, in May 2017, the Finance Department, Director of Development Services & Administration, and the City Manager reviewed each budget request with respect to the City's total budget and Citywide fiscal condition and finalized the FY 18 Proposed Operating Budget; and

WHEREAS, the Finance Department, Director of Development Services & Administration, and the City Manager also reviewed all capital project budget requests and finalized the FY 18 Proposed Capital Improvement Program ("CIP") Budget; and

WHEREAS, the City Council received a presentation on the City's FY 18 Proposed Operating Budget and FY 18 Proposed CIP Budget on June 8, 2017.

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF INDUSTRY, CALIFORNIA, THE SUCCESSOR AGENCY TO THE INDUSTRY URBAN-DEVELOPMENT AGENCY, THE INDUSTRY PUBLIC FACILITIES AUTHORITY, AND INDUSTRY PUBLIC UTILITIES COMMISSION DOES HEREBY FIND, DETERMINE, AND RESOLVE AS FOLLOWS: **Section 1.** The above recitals are true and correct and are incorporated herein by reference.

<u>Section 2.</u> By approving Resolution 2017-20, the total Proposed Operating Budget for all Citywide Funds that will consist of \$204,493,569 in revenues and \$193,309,612 in expenditures for Fiscal Year 2017-2018 is hereby approved and adopted, as reflected in Exhibit A - Exhibit C hereto attached to this resolution. By approving the Citywide budget, this includes the total budgets for the General Fund, IPFA, and IPUC and are outlined below:

- A. The General Fund budget will total \$56,018,390 in revenues and \$49,078,290 in expenditures.
- B. The IPUC budget will total \$8,536,100 in revenues and \$10,375,401 in expenditures.
- C. The IPFA budget will total \$123,151,669 in revenues and \$126,939,521 in expenditures.

<u>Section 3.</u> By approving Resolution 2017-20, the Proposed CIP Program Budget of \$44,132,149 in revenues (which consist of \$30,675,569 in bond proceeds, \$12,431,580 in grant funds, and \$1,025,000 in General Fund support) and project expenditures of \$45,621,724 for Fiscal Year 2017-2018 is hereby approved and adopted. A detailed project list is presented and hereto attached as Exhibit D to this resolution.

<u>Section 4.</u> By approving Resolution 2017-20, the Proposed SA Budget of \$177,745,366 in expenditures and will be supported by \$65,411,960 in total revenues, which consist of RPTTF tax increment revenues and lease income from SA owned properties. Any expenditures above the revenues received will be supported by available bond proceeds and property sales.

<u>Section 5.</u> The City Council hereby approves and ratifies the following City-affiliated entities' budgets for Fiscal Year 2017-2018, pending the approval at their respective board meetings: Civic Recreational-Industrial Authority ("CRIA"), and Industry Property & Housing Management Authority ("IPHMA").

<u>Section 6.</u> The City Clerk shall certify to the passage and adoption of this resolution and enter it into the book of original resolutions.

PASSED, APPROVED AND ADOPTED by the City Council of the City of Industry, the Successor Agency to the Industry Urban-Development Agency, the Industry Public Facilities Authority, and Industry Public Utilities Commission at a regular meeting held on June 8, 2017, by the following vote:

AYES:

COMMISSIONERS:

NOES:

COMMISSIONERS:

ABSTAIN:	COMMISSIONERS:	
ABSENT:	COMMISSIONERS:	
		Mark D. Radecki, President
ATTEST:		

Diane M. Schlichting, Assistant Secretary

CITY OF INDUSTRY PROJECTED FUND BALANCES FY 2017-18 PROPOSED BUDGET EXHIBIT A

PROJECTED FUND BALANCE JUNE 30, 2018	655,933,823 (31,969,748) 623,964,075	46,492 36,067 22,918 5,000	50,000	13,183 2,280,896 128,194 291,244 10,790,121 649,650	154,026,045
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PROJECTED SURPLUS / (DEFICIT)	9,548,225 (31,969,748) (22,421,523)	23,739 - (2,636,500) 7,010 5,000	50,000	(1,909,655) 610 610 85,704 (15,350)	(30,675,569)
<u> </u>	ம	COLUMN TO SERVICE SERV	சு	<i>Ф</i>	ы
TRANSFERS	(26,960,028) (26,960,028)	(12,431,580)	(12,431,380)	(688,145)	1
EXPENDITURES TF FY 2017-2018	(44,068,570) \$ (5,009,720) (49,078,290) \$	(5,000)	(226,000) \$	(579,975) \$ (7,234,155) (330,675) (2,367,750) (1,139,296) (2,001,950)	(45,621,724) \$ (45,621,724) \$
EXP		ω	м		φ φ
TRANSFERS			276,000	357,775 1,018,820 688,145	13,456,580
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REVENUES FY 2017-2018	56,018,390	23,739 5,000 263,500 7,010 5,000 12,431,580	- 1,1,59,029	222,200 5,324,500 610 1,679,605 1,225,000 1,986,600	1,489,575
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BEGINNING FUND BALANCE JUNE 30, 2017	646,385,598	22,753		13,183 4,190,551 127,584 291,244 10,704,417 665,000	184,701,614
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FUND NAME	GENERAL FUND 100 OPERATIONS 100 NON-OPERATING COSTS Total	SPECIAL REVENUE FUNDS 101 GAS TAX 102 MEASURE R 103 PROP A 104 PROP C 106 MEASURE M 110 GRANT FUND	INTERNAL SERVICES FUNDS 320 FLEET MANAGEMENT FUND Total	ENTERPRISE FUNDS 160 IPHMA 161 CITY ELECTRIC 360 CRIA 361 EXPO CENTER 560 IPUC - RECLAIMED WATER 561 IPUC - POTABLE WATER	CAPITAL IMPROVEMENTS FUND 120 CAPITAL IMPROVEMENTS Total

CITY OF INDUSTRY PROJECTED FUND BALANCES FY 2017-18 PROPOSED BUDGET EXHIBIT A

PROJECTED FUND BALANCE JUNE 30, 2018	2,770,634	46,249,812 22,711,096 660,028,908	728,989,816
PRO FUND JUNE		6	& &
PROJECTED SURPLUS / (DEFICIT)	152,592	2,000 (1,666,958) 24,561,134	\$ 22,896,176
PR	ы	6	ы
TRANSFERS		(47,072,300)	(126,939,521) \$ (47,072,300) (238,931,336) \$ (89,553,648)
	\$ 6	\$ (Q)	4 (9
EXPENDITURES FY 2017-2018	(507,000)	- (41,615,986) (85,323,535)	(126,939,521)
EXP	φ φ	φ	φ φ
TRANSFERS	1 1	_ 26,684,028 47,072,300	123,151,669 \$ 73,756,328 204,493,569 \$ 89,553,648
, L	φ φ	es	9 9
REVENUES FY 2017-2018	659,592	47,074,300 13,265,000 62,812,369	123,151,669
元 <u>厅</u>	₩ ₩	€	49
BEGINNING FUND BALANCE JUNE 30, 2017	2,618,042	46,247,812 24,378,054 635,467,774	706,093,640
# 5 K	φ φ	6	s s
FUND NAME	FIDUCIARY FUNDS 145 ASSESSMENT DISTRICT 91-1 Total \$	DEBT SERVICE 135 TAX OVERRIDE 140 CITY OF INDUSTRY 440 IPFA	Total \$

Revenues Summaries – Overview City Revenues By Fund

Financial Resources (Revenues) By Fund	ues) By Fund	. 4 4	2014 Actual Amount	A A	2015 Actual Amount	., 4 A	2016 Actual Amount	A A	2017 Amended Budget	Pr	2018 Proposed Budget
GENERAL FUND											
LOCAL TAXES LICENSES & PERMITS FINES & FORFEITURES INTEREST INCOME OTHER REVENUES	TOTAL GENERAL FUND	w w	46,899,296 3,001,797 412,272 8,390,951 2,804,372 61,508,688	₩ ₩	2,652,867 2,652,867 544,624 7,787,841 1,343,983	ψ. ψ.	37,339,982 3,089,244 338,268 9,203,737 1,365,591	₩ W	37,020,235 2,834,285 501,000 10,025,000 2,848,645 53,229,165	v. v.	38,405,380 3,258,360 412,500 11,015,000 2,927,150 56,018,390
SPECIAL REVENUE FUNDS											
GAS TAX FUND- 101 MEASURE R FUND - 102 PROP A FUND - 103 PROP C FUND - 104 AIR QUALITY FUND - 105 MEASURE M FUND - 106		₩.	25,174 4,591 2,809,118 6,513 319,086	↔	20,991 4,809 3,783,208 6,776	↔	12,726 4,921 18,555 6,942 101,884	↔	14,850 5,000 1,493,500 7,010	⋄	23,739 5,000 263,500 7,010 5,000
GRAN I FUND - 110	TOTAL SPECIAL REVENUES	١٠٨	3,164,482	45	3,815,784	₩.	145,028	\$	1,520,360	₩.	12,431,580 12,735,829
ENTERPRISE FUNDS											
IPHMA - 160 IPUC - ELECTRICITY - 161 CRIA - 360 CRIA-EXPO CENTER - 361 IPUC - RECLAIMED WATER - 560	.560	₩	212,884 4,421,470 361 1,441,557 1,485,809	₩	224,955 5,097,318 461 1,295,861 1,269,786	₩.	174,384 5,489,501 623 1,527,634 1,258,149	₩	171,800 5,308,500 510 1,563,370 1,019,100	₩.	222,200 5,324,500 610 1,679,605 1,225,000
IPUC - POTABLE WATER - 561 TOTA	- 561 TOTAL ENTERPRISE FUNDS	1	7,562,081	₹\$	1,926,389 9,814,769	\$	1,842,108 10,292,398	₹S	1,917,200 9,980,480	₹.	1,986,600

Financial Resources (Revenues) By Fund	2014 Actual Amount	2015 Actual Amount	2016 Actual Amount	2017 Amended Budget	2018 Proposed Budget
CAPITAL IMPROVEMENTS FUND CITY CAPITAL IMPROVEMENTS - 120 TOTAL CAPITAL IMPROVEMENTS	\$ 2,04 <u>1</u> \$ 6,991,842	\$ 2,611 \$ 7,704,176	\$ 4,824 \$ 3,687,326	\$ 2,500	\$ 1,489,575
FIDUCIARY FUNDS					
91-1 TAX ASSESSMENT - 145 TOTAL FIDUCIARY FUNDS	\$ 639,919 \$ 639,919	\$ 639,555	\$ 639,429 \$ 639,429	\$ 647,064	\$ 659,592
DEBT SERVICE FUNDS					
DEBT SERVICE PROPERTY TAX OVERRIDE - 135 CITY DEBT SERVICE - 140 IPFA - 440 TOTAL DEBT SERVICE FUND	\$ 42,504,983 40,249,878 7,287,288 \$ 90,042,148	\$ 44,298,136 55,318,710 5,717,090 \$ 105,333,936	\$ 46,084,456 11,697,715 25,812,137 \$ 83,594,309	\$ 45,965,052 11,314,100 107,577,231 \$ 164,856,383	\$ 47,074,300 13,265,000 62,812,369 \$ 123,151,669
Total City Financial Resources (Revenues)	\$ 169,909,160	\$ 179,108,007	\$ 149,695,311	\$ 230,235,952	\$204,493,569

Expenditure Summaries – Overview of City Expenditures By Fund & Division

Experied time Summaries By Fund / Division FY 2014 Actual Amount FY 2015 Actual Amount FY 2015 Actual Amount FY 2015 Actual Amount FY 2015 Actual Budget									i			
\$ 146,843 \$ 153,967 \$ 144,974 \$ 526,800 \$ 3 210,530 277,843 110,515 293,815 2 1,334,894 612,208 1,240,908 749,545 8 2,185,547 2,973,574 2,973,574 2,922,378 2,136,178 1,9 Lies 1,998,859 2,872,986 3,329,696 2,010,000 5,0 Indices 1,998,859 2,877,838 \$ 20,159,622 \$ 11,704,111 \$ 8,089,663 \$ 9,7 Regional Improvements	Ехреі		FY 2014 Amo	Actual	FY 20 Ar	15 Actual nount	FY 20 Ar	16 Actual nount	ATA	2017 lended udget	T T B	2018 oposed udget
\$ 146,843 \$ 153,967 \$ 144,974 \$ 556,800 \$ 3 \$ 210,530 \$ 277,843 \$ 120,515 \$ 233,815 \$ 2 \$ 21,334,894 \$ 612,208 \$ 1,240,908 \$ 749,545 \$ 5 trial \$ 2,182,542 \$ 2,973,574 \$ 1,240,908 \$ 749,545 \$ 7 \$ 2,688,527 \$ 13,048,967 \$ 3,799,317 \$ 144,350 \$ 5,0 the diese \$ 8,677,838 \$ 2,872,986 \$ 3,329,696 \$ 2,010,000 \$ 5,0 Total Administrative Services \$ 8,677,838 \$ 20,159,622 \$ 11,704,111 \$ 8,089,663 \$ 9,7 ### Community Support & Regional Improvements \$ 1,583,728 \$ 1,560,066 \$ 1,572,588 \$ 1,548,100 \$ 2,0 Community Support & Regional Improvements \$ 3,116,333 \$ 3,703,448 \$ 3,496,664 \$ 3,572,974 \$ 4,5 Community Support & Regional Improvements \$ 1,770,298 \$ 1,570,298 \$ 1,548,100 \$ 2,0 Community Support & Regional Improvements \$ 3,116,333 \$ 3,703,448 \$ 3,496,664 \$ 3,572,974 \$ 4,5 Community Support & Regional Improvements \$ 1,40,309 \$ 177,246 \$ 1,273,910 \$ 1,3 Chhology	Gener	al Fund										
\$ 146,843 \$ 153,967 \$ 144,974 \$ 526,800 \$ 3 210,530	Admin	istrative Services							News State			
210,530 277,843 120,515 293,815 2 1,334,894 612,208 1,240,908 749,545 8 2,182,542 2,973,574 2,952,378 2,136,178 1,9 1,35,643 220,078 11,343 1,488,975 7 2,668,527 13,048,967 3,799,317 194,350 5,0 2,668,527 13,048,967 3,329,696 2,010,000 5,0 3,21,44 333,085 3,25,624 347,000 3 1,211,131 1,770,298 177,246 \$ 1,574,810 \$ 2,0 3,116,333 \$ 3,703,448 \$ 3,496,064 \$ 3,572,974 \$ 4,5 1,427,094 1,554,318 1,474,149 1,624,865 1,6 1,624,865 \$ 1,706,756 \$ 1,725,226 \$ 3,234,925 \$ 2,9 1,625,583 140,219 144,278 22,500	501	City Council	↔	146,843	↔	153,967	↔	144,974	↔	526,800	٠S	373,820
1,334,894 612,208 1,240,908 749,545 1,934,894 612,208 1,240,908 749,545 1,924,894 612,208 1,240,908 749,545 1,935,643 2,200,78 116,323 1,498,975 7 1,998,859 2,872,986 3,329,696 2,010,000 5,0	502	City Clerk		210,530		277,843		120,515		293,815		251,110
2,182,542 2,973,574 2,952,378 2,136,178 1,9 135,643 220,078 116,323 1,498,975 7 2,668,527 13,048,967 3,799,317 194,350 1,998,859 2,872,986 3,329,696 2,010,000 5,0	503	City Manager	1	,334,894		612,208		1,240,908		749,545		815,125
135,643 120,078 116,323 1,498,975 7 2,668,527 13,048,967 3,799,317 194,350 5,0	207	Central Services	7	,182,542		2,973,574		2,952,378		2,136,178		1,956,400
2,668,527 13,048,967 3,799,317 194,350 5,0 680,000 2,010,000 5,0 680,000 3,329,696 2,010,000 5,0	208	Human Resources		135,643		220,078		116,323		1,498,975		733,590
1,998,859 2,872,986 3,329,696 2,010,000 5,0	515	Non-Departmental	2	,668,527		13,048,967		3,799,317		194,350		1
Services \$ 8,677,838 \$ 20,159,622 \$ 11,704,111 \$ 8,089,663 \$ 9,7 \$ 1,583,758 \$ 1,600,066 \$ 1,572,588 \$ 1,548,100 \$ 2,0 321,444 333,085 1,597,851 1,677,874 2,1 Nements \$ 3,116,333 \$ 3,703,448 \$ 3,496,064 \$ 3,572,974 \$ 4,5 Services \$ 1,706,756 \$ 1,725,226 \$ 1,651,395 \$ 3,234,925 \$ 2,9 Services \$ 1,706,756 \$ 1,725,226 \$ 1,651,395 \$ 3,234,925 \$ 2,9 Services \$ 1,706,756 \$ 1,725,226 \$ 1,651,395 \$ 3,234,925 \$ 2,9 Services \$ 1,706,756 \$ 1,725,226 \$ 1,651,395 \$ 3,234,925 \$ 2,9 Services \$ 1,706,756 \$ 1,725,226 \$ 1,651,395 \$ 3,234,925 \$ 2,9 Services \$ 1,706,756 \$ 1,725,226 \$ 1,651,395 \$ 3,234,925 \$ 2,9 Services \$ 1,706,756 \$ 1,725,226 \$ 1,651,395 \$ 3,234,925 \$ 5 Services \$ 1,706,756 \$ 1,725,226 \$ 2,9 Services \$ 1,725,226 \$ 2,9 Services \$ 1,706,756 \$ 1,651,395 \$ 3,234,925 \$ 5 Services \$ 1,706,756 \$ 1,725,226 \$ 2,9 Services \$ 1,706,756 \$ 1,651,395 \$ 3,234,925 \$ 5 Services \$ 1,706,756 \$ 1,725,726 \$ 1,651,395 \$ 3,234,925 \$ 5 Services \$ 1,706,756 \$ 1,725,726 \$ 1,651,395 \$ 3,234,925 \$ 5 Services \$ 1,706,756 \$ 1,725,726 \$ 1,651,395 \$ 3,234,925 \$ 5 Services \$ 1,706,756 \$ 1,725,726 \$ 1,651,395 \$ 3,234,925 \$ 5 Services \$ 1,706,756 \$ 1,725,726 \$ 1,651,395 \$ 1,651,700 \$	520	City Attorney	П	,998,859		2,872,986		3,329,696		2,010,000		5,000,000
services \$ 8,677,838 \$ 20,159,622 \$ 11,704,111 \$ 8,089,663 \$ 9,7 \$ 9,7 \$ \$ 1,583,758 \$ 1,600,066 \$ 1,572,588 \$ 1,548,100 \$ 2,0 \$ 321,444 \$ 333,085 \$ 325,624 \$ 347,000 \$ 2,1 \$ 3116,333 \$ 3,703,448 \$ 3,496,064 \$ 1,572,974 \$ 4,5 \$ 1,427,094 \$ 1,554,318 \$ 1,474,149 \$ 1,624,865 \$ 1,0 \$ 1,600,066 \$ 1,474,149 \$ 1,624,865 \$ 1,0 \$ 2,9 \$ 2,9 \$ 2,9 \$ 2,9 \$ 2,9 \$ 2,9 \$ 2,9 \$ 2,9 \$ 2,9 \$ 2,9 \$ 2,9 \$ 2,9 \$ 2,5 \$	525	Information Technology				1				ï		1
s Services \$ 8,677,838 \$ 20,159,622 \$ 11,704,111 \$ 8,089,663 \$ 9,7 \$ 1,583,758 \$ 1,600,066 \$ 1,572,588 \$ 1,548,100 \$ 2,0 \$ 21,444 333,085 325,624 347,000 \$ 2,0 \$ 321,444 333,085 1,572,588 \$ 1,548,100 \$ 2,0 \$ 321,444 333,085 325,624 347,000 \$ 270,000 \$ 3,116,333 \$ 3,703,448 \$ 3,496,064 \$ 3,572,974 \$ 4,5 S 279,662 \$ 170,909 \$ 177,246 \$ 1,273,910 \$ 1,3 S 279,662 \$ 1,705,938 \$ 1,474,149 1,624,865 1,0 S 279,662 \$ 1,725,226 \$ 1,651,395 \$ 3,234,925 \$ 2,9 S 279,670 \$ 1,725,226 \$ 1,651,395 \$ 3,234,925 \$ 2,9 S 2,500	528	Legislative Services		1		1				680,000		620,000
\$ 1,583,758 \$ 1,600,066 \$ 1,572,588 \$ 1,548,100 \$ 2,0 321,444 333,085 325,624 347,000 \$ 2,0 **Regional		Total Administrative Services		,677,838		20,159,622		11,704,111	₩	8,089,663	÷	9,750,045
ty Promotion 1,583,758	Comm	unity Support & Regional Improvements										
Total Community Support & Regional Improvements \$ 3,116,333 \$ 3,703,448 \$ 3,496,064 \$ 3,572,974 \$ 4,5 4,5 4,5 1,702,98	621	Community Promotion		583.758	-C	1.600.066	v.	1 572 588	v	1 548 100	v	2 086 605
Total Community Support & Regional Improvements \$ 3,116,333 \$ 3,703,448 \$ 3,496,064 \$ 3,572,974 \$ 4,5	620	El Encanto		321,444		333,085		325,624	}-	347,000	}	326,800
Total Community Support & Regional Improvements \$ 3,116,333 \$ 3,703,448 \$ 3,496,064 \$ 3,572,974 \$ 4,5	626	Homostead Miseim	,	711 121		0000077		1 507 054		, 17 , 17 , 17 , 17 , 17 , 17 , 17 , 17		0000
urer \$ 3,116,333 \$ 3,703,448 \$ 3,496,064 \$ 3,572,974 \$ 4,5 urer \$ 279,662 \$ 170,909 \$ 177,246 \$ 1,273,910 \$ 1,3 on Technology \$ 1,427,094 \$ 1,554,318 \$ 1,474,149 \$ 1,624,865 \$ 1,0 rotal Financial Services \$ 1,706,756 \$ 1,725,226 \$ 1,651,395 \$ 3,234,925 \$ 2,9 rent Services \$ - \$ - \$ 5 - \$ 509,270 \$ 8 rations - \$ - \$ - \$ - \$ - \$ 280,055 5 ng - \$ 144,278 - \$ 22,500	040	Total Community Support & Regional		TCT'TT7'		1,770,230		TC0'/6C'T		1,0//,8/4		2,110,900
urer \$ 279,662 \$ 170,909 \$ 177,246 \$ 1,273,910 \$ 1,3 on Technology Total Financial Services Total Financial Services \$ 1,706,756 \$ 1,725,226 \$ 1,651,395 \$ 3,234,925 \$ 2,9 rations ### 1,554,318		Improvements		,116,333	❖	3,703,448	Ş	3,496,064	₩	3,572,974	δ.	4,524,305
chnology Total Financial Services \$ 279,662 \$ 170,909 \$ 177,246 \$ 1,273,910 \$ 1,654,865 \$ 1,654,149 \$ 1,624,865 \$ 1,654,865 </td <td>Financ</td> <td>ial Services</td> <td></td>	Financ	ial Services										
1,427,094 1,554,318 1,474,149 1,624,865 1,024,865 1,000,000 Total Financial Services \$ 1,706,756 \$ 1,725,226 \$ 1,651,395 \$ 3,234,925 \$ 2,9 Services \$ - \$ - \$ - \$ - \$ 509,270 \$ 280,055 \$ 280,055 \$ 22,500	505	City Treasurer	৵	279,662	↔	170,909	↔	177,246	↔	1,273,910	₩.	1,311,910
schnology Total Financial Services \$ 1,706,756 \$ 1,725,226 \$ 1,651,395 \$ 3,234,925 \$ 2,9 Services \$ - \$ 509,270 \$ 80,055 \$ 280,055 \$ 22,500	206	Finance	П	,427,094		1,554,318		1,474,149		1,624,865		1,057,770
Total Financial Services \$ 1,706,756 \$ 1,725,226 \$ 1,651,395 \$ 3,234,925 \$ 2,9 Services \$ - \$ - \$ - \$ 509,270 \$ 8 \$ - \$ 280,055 I 62,583 140,219 144,278 22,500	525	Information Technology		1				1		336,150		618,070
Services \$ - \$ - \$ - \$ 280,270 \$ 8 8 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9		Total Financial Services		,706,756	\$	1,725,226	٠¢	1,651,395	₩	3,234,925	₩.	2,987,750
Development Services \$ - \$ - \$ 509,270 \$ Field Operations - - 280,055 5 Engineering 144,278 22,500 22,500	Develo	opment Services										
- 280,055 280,055 Engineering 144,278 22,500	526	Development Services	↔	ı	↔	1	↔	ı	↔	509,270	↔	864,955
Engineering 162,583 140,219 144,278 22,500	779	Field Operations		1		1		1		280,055		514,005
	504	Engineering		162,583		140,219		144,278		22,500		23,220

Expenditure Summaries By Fund / Division	FY 2014 Actual Amount	FY 2015 Actual Amount	FY 2016 Actual Amount	FY 2017 Amended Budget	FY 2018 Proposed Budget
360 CRIA 361 CRIA - Expo Center 560 IPUC - Reclaimed Water	273,616 2,406,254 499,200	469,004 1,930,960 756,507	277,951 2,114,935 719,030	331,670 2,069,030 875,600	330,675 2,367,750 1,139,296
561 IPUC - Potable Water					
Total Enterprise Funds	\$ 6,961,404	\$ 8,960,920	\$ 8,849,856	\$ 12,505,014	\$ 13,653,801
CAPITAL IMPROVEMENTS FUND					
120 City Capital Improvements	\$ 6,902,109	\$ 6,769,749	\$ 11,768,011	\$ 14,785,222	\$ 45,621,724
Total Capital Improvements	\$ 6,902,109	\$ 6,769,749	\$ 11,768,011	\$ 14,785,222	\$ 45,621,724
FIDUCIARY FUNDS					
145 91-1 Tax Assessment	\$ 523,448	\$ 512,610	\$ 508,470	\$ 508,375	\$ 507,000
Total 91-1 Tax Assessment	\$ 523,448	\$ 512,610	\$ 508,470		\$ 507,000
DEBT SERVICE FUNDS					
	\$ 31,181,110	\$ 81,885,018	٠	· \$	\$
	38,498,381	34,736,301	25,973,926	42,253,227	41,615,986
440 IPFA	20,332,429	17,466,837	11,053,168	86,417,878	85,323,535
Total Debt Service Fund	\$ 90,011,921	\$ 134,088,156	\$ 37,027,094	\$ 128,671,105	\$ 126,939,521
Total City Expenditures	\$ 141,283,570	\$196,534,385	\$100,033,587	\$200,288,019	\$238,931,336
SUCCESSOR AGENCY					
220 Administration	\$ 16,231,512	\$ 18,578,651	\$ 14.642.388	\$ 2.589.900	\$ 2,492,100
221 Former IUDA Project Area #1					
222 Project Area #2	49,978,225	63,374,479	38,095,222	155,574,049	95,458,267
	8,555,876	1	1)	1
241 Debt Services / Project Area #1 242 Debt Services / Project Area #2	35,159,892 9 357 676	39,215,533		42,851,373	42,849,535
	0.0000	1,002,01		410707014	31,203,027

Expenditure Summaries By Fund / Division	FY 2014 Actual Amount	FY 2015 Actual Amount	FY 2016 Actual Amount	FY 2017 Amended Budget	FY 2018 Proposed Budget
243 Debt Services / Project Area #3	5,986,939	6,299,416	1	6,009,733	5,682,437
Total Successor Agency	\$ 158,699,519	\$ 142,000,929	\$ 52,737,610	\$ 238,951,629	\$ 177,745,366

#	Project Name	FY 17 Adopted Budget (incl. FY 16 Carry-Over)	FY 17 Amended Budget	FY 17 Proposed Carry-Over	FY 18 Proposed	FY 17-18 Proposed Total
Grad	e Separations					
Α	Nogales Street Grade Separation (near Gale Avenue/Walnut Drive North)	\$ 375,000	\$ 375,000	\$ 75,000		\$ 300,000
В	Fullerton Road Grade Separation (near Railroad Street and Gale Avenue)	6,786,415	250,000	-	1,900,000	1,900,000
С	Fairway Drive Grade Separation (near Walnut Drive North)	5,302,831	150,000	-	3,500,000	3,500,000
D	Puente Avenue Grade Separation at UPRR's Alhambra Subdivision tracks (near Valley Boulevard)	158,302	158,302	50,000	150,000	200,000
Е	Fairway Drive Grade Separation at UPRR's Alhambra Subdivision tracks (near Valley Boulevard)	25,000	25,000	-	20,000	20,000
F	Turnbull Canyon Road Grade Separation at UPRR's L.A. Subdivision tracks (near Salt Lake Avenue)	100,000	100,000	80,000	50,000	130,000
	E.A. Oubdivision tracks (near oak Eake Attende)	\$ 12,747,548	\$ 1,058,302	\$ 205,000	\$ 5,845,000	\$ 6,050,000
		2000 2 A P - 1100 - 10 - 10		1000 P. D.		
Slurry						
Α	Workman Mill Road Resurfacing and Street Lighting - Oakman Drive to Valley Boulevard (co-op project with L.A. County)	\$ 694,212		\$ 690,000		\$ 690,000
В	Colima Road Widening and Intersection Modifications from Stoner Creek Road to Azusa Avenue (co-op project with L.A. County)	339,608	110,000	50,000	250,000	300,000
С	Walnut Drive South Street Widening and Storm Drain Improvements	1,147,915	125,000	-	1,500,000	1,500,000
D	Annual Slurry Seal Project	316,800	316,800	-	400,000	400,000
Е	Valley Boulevard resurfacing, Azusa Way to 500' east of Hambledon Avenue	-	-	-	250,000	250,000
F	Crossroads Parkway South Reconstruction or Replacement with PCC Pavement (from the north side of the bridge over the Pomona Freeway to Crossroads Parkway North)	572,918	30,000	-	700,000	700,000
G	Bonelli Street reconstruction and resurfacing MP 13-03	35,000	35,000	-	540,000	540,000
Н	Don Julian Road & Unruh Ave. Resurfacing, 6th Avenue to 7th Avenue	198,450	360,150	-	500,000	500,000
I	San Jose Avenue Reconstruction (500' west of Nogales Street to 400' west of Charlie Road)	1,808,100	160,000	-	1,600,000	1,600,000
	Arenth Avenue Reconstruction from Fullerton Road to Nogales Street	5,000,000	500,000	-	7,000,000	7,000,000
	Reconstruct Portions of Bixby Drive and Chestnut Street (near the peaker plant)	342,000	150,000	-	600,000	600,000
L	Coiner Court Reconstruction and Resurfacing	-	- 1	-	162,000	162,000
M	6th Avenue Reconstruction from Lomitas Avenue to Valley Boulevard (co-op with L.A. County)	46,242	46,242	-	225,000	225,000
	Pellissier Place Reconstruction and Resurfacing, Peck Road to Workman Mill Road	100,000	-	-	100,000	100,000
0	Louden Lane Resurfacing	*	-	-	133,000	133,000
Р	Stafford Street Resurfacing from Unruh Avenue to Hudson Avenue	-	-		383,000	383,000

#	Project Name	Adopt (inc	FY 17 ted Budget cl. FY 16 rry-Over)	FY 17 Amended Budge	100	′ 17 Proposed Carry-Over	FY 18 Proposed		FY 17-18 Proposed Total
Q	Stoner Creek Road Reconstruction from Gale Avenue to Castleton Street, and Gale Avenue (east bound right turn lane including sidewalk, landscaping and embankment pavers at the bridge under the Pomona Freeway)		-	-			260,000		260,000
R	Rowland Avenue Reconstruction, Lawson Avenue to 800' west of Ajax Avenue		329,000	100,000		-	900,000		900,000
S	Lemon Avenue Improvements		*	2		-	951,724		951,724
Т	Clark Avenue & 9th Avenue		*	-		-	100,000		100,000
U	Citywide Street Curb & Median Re-Painting		-	-		-	600,000		600,000
		\$	10,930,245	\$ 2,627,404	\$	740,000	\$ 17,154,724	\$	17,894,724
Bridg	e Widening, Seismic Retrofit, and Preventative							- ,	
20042000000	enance							_	000.000
A	Azusa Avenue Bridge Painting (bridge spans over Valley Boulevard, UPRR R/W, San Jose Creek and Chestnut Street)	\$	228,347	\$ 350,000		-	\$ 600,000	\$	600,000
В	Grand Avenue Bridge Widening at San Jose Creek		649,000	100,000		-	250,000		250,000
С	Seismic Retrofit Anaheim-Puente Over San Jose Creek		150,000	100,000		-	250,000		250,000
D	Nelson Avenue Over Puente Creek		400,000	100,000			419,000		419,000
		\$	1,427,347	\$ 650,000	\$		\$ 1,519,000	\$	1,519,000
Traffi	c Signal and Traffic Related Improvements				A tel				
Α	Don Julian Road and 6th Avenue Traffic Signal and Intersection Modifications (new signal; includes R/W)	\$	667,800	\$ 100,000	\$	-	\$ 570,000	\$	570,000
	Traffic Signal and Intersection Modifications at Nelson Avenue and Sunset Avenue (to add left turn pockets on Nelson Avenue; shared with La Puente)		1,224,000	150,000		-	1,000,000		1,000,000
	Traffic Signal and Intersection Modifications at Nelson Avenue and Puente Avenue (to add left turn pockets on Nelson Avenue; shared with La Puente and L.A. County)		1,224,000	100,000			1,000,000		1,000,000
	Azusa Avenue and Temple Avenue Intersection Modifications (for dual right turn lanes for eastbound Temple Avenue to southbound Azusa Avenue)		290,000	150,000		-	1,000,000		1,000,000
		\$	3,405,800	\$ 500,000	\$		\$ 3,570,000	\$	3,570,000
Storm	n Drain Improvements					THE STATE OF THE S		-	* * * * * * * * * * * * * * * * * * * *
The Carlotte Hills	Ajax Avenue Storm Drain	\$	647,130	\$ 100,000	\$	- 1	\$ 560,000	\$	560,000
	Grade Separation Pump House Upgrades		216,549	40,000		-	450,000		450,000
	Regional Infiltration Basin - MS4 Requirement (San Angelo Park)		1,256,060	20,000		-	1,400,000		1,400,000
D	Catch Basin Retrofits - MS4 Requirement		864,900	250,000		-	550,000		550,000

#	Project Name	(ir	FY 17 pted Budget ncl. FY 16 arry-Over)	Ame	FY 17 ended Budget		17 Proposed arry-Over	FY	18 Proposed		FY 17-18 Proposed Total
IPUC	C - Water Utility							7 7-1		A)	
Α	Starhill Lane & 3rd Avenue Waterline Improvements	\$	-	\$	-	\$	-	\$	58,000	\$	58,000
		\$	APP	\$		\$	-	\$	58,000	\$	58,000
IDIIC	C - Electric Utility	e e c		G. W. M.		186 F	36 T. 1964		100 1141	75	
A	MetroLink Solar Panel Security Upgrades	\$	-	\$	-	\$	8,500	\$	301,500	\$	310,000
В	Azusa-Chestnut Development (Distribution lines & service connections)		-		-		75,000		75,000		150,000
С	City Streelights Purchase		-		-		1,600,000		1,280,000		2,880,000
		\$		\$		\$	1,683,500	\$	1,656,500	\$	3,340,000
Expo	Center at Industry Hills								18 T Segan	7 - 5	
A	Sewer Main Replacement, Realignment, Installation of PVC Lining Repairs and Adjustment of Manholes, at various locations throughout the complex	\$	514,500	\$	70,000	\$	_	\$	440,000	\$	440,000
В	Painting the Grand Arena		841,500		10,000		-		760,000		760,000
С	Parking Lot Improvements		965,800		225,000		-		1,520,000		1,520,000
D	Pavillion Building Upgrades		500,000		160,000		80,000		670,000		750,000
Е	Avalon Room & Patio Café Improvements		495,000		40,000		-		610,000		610,000
F	Expo Center Gate Entrance Improvements		-		-				220,000		220,000
G	Grand Arena Building Improvements	7	100,000		-		:=		600,000		600,000
Н	Solar Panel Project		-		-		50,000		1,642,500		1,692,500
		\$	3,416,800	\$	505,000	\$	130,000	\$	6,462,500	\$	6,592,500
ndus	stry Hills Golf & Convention Facilities		1.75	r ji Ye							
	Repair settlement damage at the parking structure and adjacent employee parking area, including repairs of the perimeter parking lot lighting	\$	392,500	\$	20,000	\$	=	\$	300,000	\$	300,000
В	Repair settlement damage at the laundry building		184,279		65,000		×		300,000		300,000
		\$	576,779	\$	85,000	\$	•	\$	600,000	\$	600,000
Tonn	er Canyon	0.5	4	1 70		()		_			
A	Replacement of Steel Waterline Crossing over Brea Creek (\$175,000) and Upgrades of the Booster Pump Station at Brea Canyon Road (\$40,000) (Just East of the 57 Fwy)	\$	30,000	\$	30,000	\$	_	\$	325,000	\$	325,000
В	Replacement of Water Lines and Valves		-		-		-		700,000		700,000
		\$	30,000	\$	30,000	\$	-	\$	1,025,000	\$	1,025,000
30 mm	Center Facilities City Hall Back-Up Generator	\$		\$		\$	20,000	\$	300,000	\$	320,000
Α	Total Dack-Op Generator	Ψ	-	Ψ	4	Ů	20,000	_	27 (4)	Ĺ	
В	Solar Panel Project				-		50,000		1,642,500		1,692,500
		\$	•	\$		\$	70,000	\$	1,942,500	\$	2,012,500

#	Project Name	FY 17 dopted Budget (incl. FY 16 Carry-Over)	FY 17 Amended Budget	FY 17 Proposed Carry-Over	FY 18 Proposed	F	FY 17-18 Proposed Total
	GRAND TOTALS	\$ 35,519,158	\$ 5,865,706	\$ 2,828,500	\$ 42,793,224	\$	45,621,724

Exhibit E

CITY OF INDUSTRY

SALARY RANGE SCHEDULE FY 2017-2018

Dates Effective: July 1, 2017 through June 30, 2018

NON-MANAGEMENT CLASSIFICATIONS

POSITION	NON-MANAGEMENT CLASSIFICATIONS	SALARYR	_	
Receptionist I	Annually Monthly	\$37,500.00 \$3,125.00	Top Step \$50,000.00 \$4,166.67	Exempt Status NE
Administrative Technician I Receptionist II	Annually Monthly	\$46,500.00 \$3,875.00	\$62,000.00 \$5,166.67	NE NE
Accounting Technician I Administrative Technician II Planning Technician I	Annually Monthly	\$48,750.00 \$4,062.50	\$65,000.00 \$5,416.67	NE NE
Human Resources Technician I	Annually Monthly	\$51,000.00 \$4,250.00	\$68,000.00 \$5,666.67	NE
Accounting Technician II Code Enforcement Officer I Information Technology Technician Planning Technician II	Annually Monthly	\$53,700.00 \$4,475.00	\$71,600.00 \$5,966.67	NE NE NE
Code Enforcment Officer II Human Resources Technician II	Annually Monthly	\$56,250.00 \$4,687.50	\$75,000.00 \$6,250.00	NE NE
Accountant I Financial Analyst I Human Resources Analyst I Management Analyst I	Annually Monthly	\$59,025.00 \$4,918.75	\$78,700.00 \$6,558.33	NE NE NE NE
Information Technology Analyst	Annually Monthly	\$61,875.00 \$5,156.25	\$82,500.00 \$6,875.00	NE

CITY OF INDUSTRY

SALARY RANGE SCHEDULE

FY 2017-2018

Dates Effective: July 1, 2017 through June 30, 2018

MANAGEMENT CLASSIFICATIONS

POSITION		SALARY RANGE				
		Bottom Step	Top Step	Exempt Status		
Accountant II	Annually	\$68,250.00	\$91,000.00	E		
Financial Analyst II Human Resources Analyst II	Monthly	\$5,687.50	\$7,583.33	E		
Management Analyst II				E		
Project Coordinator				E		
Accountant III	Annually	\$82,575.00	\$110,100.00	E		
Financial Analyst III Human Resources Analyst III	Monthly	\$6,881.25	\$9,175.00	E		
Management Analyst III				E		
Chief Deputy City Clerk	Annually	\$90,825.00	\$121,100.00	E		
Deputy City Treasurer	Monthly	\$7,568.75	\$10,091.67	E		
Executive Assistant to the City Manager Senior Information Technology Analyst				E E		
Building and Operations Manager	Annually	\$109,875.00	\$146,500.00	E		
Finance Manager	Monthly	\$9,156.25	\$12,208.33	E		
Planning and Safety Manager				E		
City Treasurer	Annually	160,800.00	\$214,400.00	E		
•	Monthly	13,400.00	\$17,866.67			
Director of Development Services and Administration	Annually	\$176,850.00	\$235,800.00	E		
Director of Finance	Monthly	\$14,737.50	\$19,650.00	E		
City Manager - Contract Position	Annually		\$286,000.00	E		
	Monthly		\$23,833.33	3.		

CITY OF INDUSTRY

SALARY RANGE SCHEDULE

FY 2017-2018

Dates Effective: July 1, 2017 through June 30, 2018

BOARDS AND COMMISSIONS

POSITION		SALARY RANGE Monthly	Exempt
Industry Public Utilities Comission	Stipend	\$256.00	E
Industry Property and Housing Management Authority	Stipend	\$625.00	E
Civic Recreational Industrial Authority Planning Commission	Stipend	\$709.00 \$709.00	E E
City Council/Successor Agency/Industry Public Finance Authority*	Stipend	\$2,009.00	E

^{*}Approved by Ordinance



Expenditure Summaries